Dr. Vijay Sohoni



**Achievement?** 

**Motivation?** 



**Other Types of Motivation** 

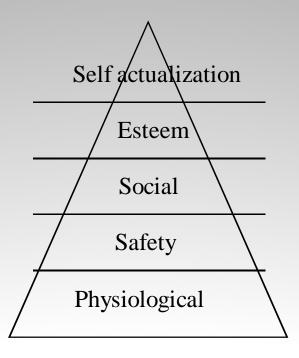
- Power Motivation
- Affiliation Motivation



Need for achievement is distinct from other needs (David C. McClelland)

Other needs?





(Abraham Maslow)





Frederick Herzberg



## 'Overload' Principle

Setting moderately difficult but potentially achievable goals



#### Achievement-motivated people -

- Are neither 'gamblers' nor 'conservative'
- Work on a problem rather than leave the outcome to chance
- Their efforts and abilities influence the outcome



#### Achievement-motivated people -

- More concerned with personal achievement than with rewards of success
- Money a measurement of their performance, not for status or economic security



#### Achievement-motivated people -

- Interested in concrete feedback on how well they are doing
- Not Interested in comments about their personal or social characteristics, such as how cooperative or helpful they are



# Achievement - motivated people as Managers

'Backbone' of most organizations Expect others to do the same

Need human skills and patience for maximizing their own potential



To summarize...

Achievement Motivation means a 'desire of a person to do things to meet a particular standard of excellence'



#### People with Achievement Motivation:

- Work hard
- Set high goals
- Accept challenging tasks
- Derive pleasure from completing difficult tasks, and
- Look for quality



**Achievement Motivation - A taught skill?** 

Family Upbringing plays important role?

Children who start showing some independence between the ages of six and eight, making choices and doing things, and taking care of themselves without help



#### References:

- 1. McClelland D C, The Achievement Motive, Appleton Century-Crofts, New York, 1953
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- 3. Herzberg F, Work and the Nature of Man, World Publishing, Cleveland, 1966
- 4. McClelland D C, Achievement Motive can be Developed, Harvard Business Review; 1965 (Nov Dec): 22

